



## Dr. Dana L. Gibson Begins Presidency of National University



Chancellor Jerry C. Lee and President Dana L. Gibson

The past few months have been busy for Dr. Dana L. Gibson. First, she was introduced at the San Diego commencement ceremony in July as the third president in University history by Chancellor Jerry C. Lee, who has directed National's growth and success over the past 18 years.

One month later in August, Dr. Gibson joined Dr. Lee at the Annual Planning Retreat, where the University plots its direction for the coming year.

Then, in early September, it was Dr. Gibson's turn to address the National University community at the annual University Assembly. Her remarks at the assembly set the stage for the next 12 months.

Her overriding theme from the Assembly was about transitions, including the transition of one President to the next, as well as the transition of the future of higher education from a traditional four-year model to the

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## Introducing the National University System Center for Integrative Health

National University and the affiliates of the National University System have long been committed to the belief that innovative approaches to education will be one of the most essential components to improving the health and healthcare of Americans in the 21st Century.

Earlier this year, that belief resulted in the creation of the National University System Center for Integrative Health, which is committed to improving the quality of health and wellness care in the United States by providing education to individuals about integrative health with the goal of helping people lead healthier lives.

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## Our Heritage, Our Pride, Our Strength



National University System Chancellor Jerry C. Lee

Over the past 18 years, Dr. Jerry C. Lee has been the driving force behind one of the most remarkable success stories in higher education.

As President of National University, and Chancellor of the National University System since 2001, he has defined the core values that have been at the heart of the University's mission of providing traditionally underserved learners access to a quality higher education.

His energy, direction and leadership have resulted in an impressive litany of results, none more revealing than the fact that National University is now the second largest, private, nonprofit institution of higher education in California.

With more than 22,000 full-time equivalent students, in excess of 110,000 alumni, 140,000 credentials recommended and degrees conferred, an unprecedented record of supplying teachers to California's school districts,

and a reputation as one of the most accessible universities in higher education, National has become a model for other institutions to follow.

National didn't always hold this lofty place in higher education; in fact, when Dr. Lee assumed the presidency in 1989, the University was on the verge of closing its doors. Today, through his foresight and determination, National University is stronger than ever, with an endowment that is ranked in the top 200 in the

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## Student Concierge Services Unveiled

Since its inception in 1971, National University has offered a unique and innovative approach to quality education. In keeping with its history of service, National has now taken a leadership role in the future of student service.

National University rolled out its aptly-named Student Concierge Services program in 2007 with the goal of providing students with a one-stop service center that is available seven days a week, 365 days a year. Ten new service professionals were hired to staff the program, with the goal of expanding to 24/7 service.

The concept for the initiative was envisioned by Chancellor

Lee, who has been the driving force behind National's growth and success. During a stay at one of Ritz-Carlton's properties, Dr. Lee was struck by a simple yet bold idea: Why not pattern National's student services after the hotel and resort chain's legendary customer service?

As a result, National University has hired and trained student advocates who are responsible for functioning much like a

concierge does at a finer hotel. Often a concierge is asked to assist guests with various tasks such as restaurant reservations, obtaining show tickets and one-hour dry cleaning. The concierge is responsible for meeting the customer's needs, no matter how unusual or extraordinary. Through the Student Concierge Services, National University students will be treated to a similar level of service.

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# Celebrating the Class of 2007



National University's 2007 Commencement Ceremony was one of the most memorable in recent years.

## Our Heritage, Our Pride, Our Strength

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United States with a continued commitment to an egalitarian model of inclusion in today's rapidly-evolving higher education landscape.

But perhaps the most impressive aspect of Dr. Lee's presidency has been his ability to drive the University while remaining accessible to faculty, staff, administrators, and most importantly, to students.

Some of Dr. Lee's favorite moments over the past 18 years have been when he has had the privilege of addressing the graduates during the University's annual commencement ceremonies. Because it was his last as President – he will continue to serve the National University System as Chancellor – the 2007 commencement ceremony at the San Diego Convention Center in July offered Dr. Lee an opportunity to speak directly to the graduates, to reflect on his tenure, and to share some of the lessons he learned during his time at National.

"I have learned that you are often referred to as 'adult learners' or 'non-traditional' students. However, you have become the new majority of higher education students and you have earned the right to take your rightful place alongside students and graduates of more traditional universities," Dr. Lee told the graduates.

"You earned that right by traveling a more arduous road to your degree than many traditional undergraduate

students. You successfully managed your studies, but you also had careers, spouses, children, in-laws and bills to pay. I have a profound respect for the tremendous effort and dedication you have demonstrated by earning your degree while balancing so many other things in your life."

Added Dr. Lee: "I have learned that in addition to being successful in the classroom, the students of National University are successful in life. The focus and determination you displayed while pursuing your degree are the same traits that have made you successful in the fields of healthcare, business, psychology, engineering, teaching, politics, the military, communications, and more."

In addition to lauding the graduates, Dr. Lee used his final address to prompt them to remain true to the traits that drove them to succeed in the first place.

"Surely, life will continue to offer you opportunities, challenges, and success after you leave here today," said Dr. Lee. "When it does, I would encourage you to remember the lessons you learned at National University. Those lessons that teach us: that integrity is and always will be important; that civility towards one another remains the foundation of a peaceful society; that the strength of character outshines the shadow of prejudice; that triumph and achievement are

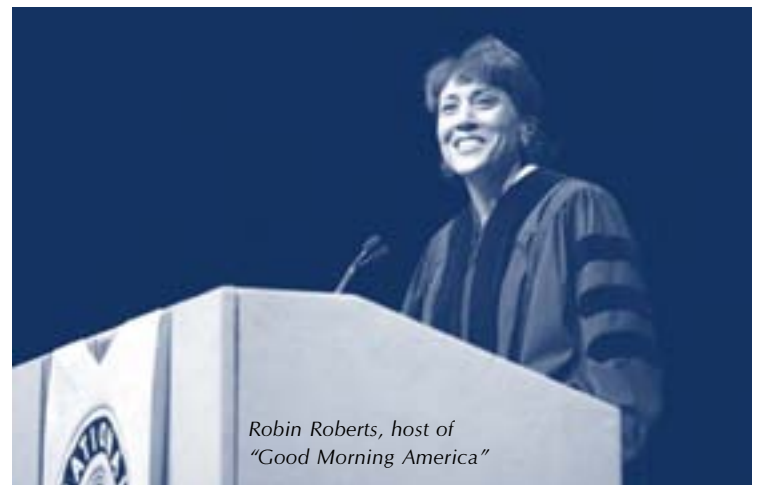
determined by hard work and dedication; that courage, kindness and truthfulness mean just as much whether you're standing in front of a classroom or leading a corporation.

"And that Thomas Jefferson's belief in the essential link between an educated populace and an effective democracy is as true today as it was when this great country was born more than 230 years ago."

As has been his custom, Dr. Lee prompted the University's faculty, staff and administrators to remain true to the core values, mission and goals that have been the hallmark of his presidency.

"I am compelled to make my last request as President of the men and women who will continue to serve the National University community. You must remain the guardians of this University and its values," said Dr. Lee. "I implore you to remain vigilant to the core values which have been the foundation of this University's success.

"The opportunity to work toward a preferred future is the privilege and responsibility of all who lead and care about National University and its important mission of providing lifelong learning opportunities to a diverse population of learners. It is our heritage, our pride, our strength." ▀



*Robin Roberts, host of "Good Morning America"*

Commencement brought together more than 1,350 students and 10,000 of their family and friends, who gathered to celebrate the achievements of this year's class of National University graduates.

It also marked a transition in the leadership of National. For the past 18 years, Dr. Jerry C. Lee has had the privilege of addressing the graduates at commencement. But 2007 was his last address, as Dr. Dana L. Gibson was introduced as the third President in University history at this year's ceremony.

In his address to the graduates, Dr. Lee said, "As you move forward in your lives to create a new future, I urge you to be kind; to be a good citizen and global neighbor; to draw from those wells of honor, duty, and integrity which brought you to this moment and which are the best hope for our collective future."

After his address, Dr. Lee was honored by Mr. Gerald Czarnecki, Chairman of the National University Board of Trustees, who conferred the title of President Emeritus upon Dr. Lee.

"Dr. Lee, as President, your visionary leadership has

guided this institution to remarkable achievements," said Mr. Czarnecki. "Your tenure as President will forever define the essential character of National University."

Adding to the festivities was a speech by Ms. Robin Roberts, the host of ABC's "Good Morning America," who shared her vast experiences as a broadcaster and humanitarian. Ms. Roberts urged the graduates to strive for their dreams, and more importantly, to give back to their communities, just as she has through her efforts to help rebuild the Gulf Coast region after the devastation of Hurricane Katrina.

In recognition of her commitment to community and the pursuit of knowledge, Ms. Roberts was presented with an honorary doctorate degree. During the ceremony, Dr. Lee also bestowed the 15th Annual President's Distinguished Teaching Award upon Dr. Reza Fadaei-Tehrani, professor in the School of Business and Management.

The combined National University Class of 2007 was comprised of 4,474 graduates, with 76 percent receiving master's degrees, 22 percent accepting bachelor's, and two percent earning associate's degrees. ▀

# Sacramento Commencement Draws 3,500



For this year's graduates of National University's campuses throughout Northern California, June 10 was a rewarding and joyous day, as a crowd of more than 3,500 friends and family gathered to watch 428 men and women participate in commencement ceremonies in Sacramento.

The ceremony was highlighted by a speech from Dr. Jerry C. Lee, who was addressing the Northern California graduates for the last time after 18 years as President. In his remarks, Dr. Lee quoted fellow Virginian Thomas Jefferson, who once said: "Our greatest happiness does not depend on the condition of life in which chance has placed us, but is always the result of a good conscience, good health, occupation, and freedom in all just pursuits."

While Dr. Lee will continue in his role as Chancellor of the National University System, next year's commencement ceremonies will be presided over by Dr. Dana L. Gibson, who officially assumed the Presidency of National University on July 9.

The guest speaker for the ceremony was Ms. LouAnne Johnson, noted author and educator who is best known for her novel "Dangerous Minds." A former student at National University, Ms. Johnson shared her experiences from college, the military, and as a teacher.

Ms. Johnson was presented with a National University Award of Distinguished Leadership by Dr. Lee, who said: "Ms. Johnson, your commitment to upholding the highest standards of professionalism as an educator and author is an inspiration to every graduate here today."

In all, 428 students participated in the Sacramento commencement, with 305 (71 percent) receiving master's degrees and 123 (29 percent) earning bachelor's. The majority of the students were from the School of Education (184), followed by the School of Business and Management (136), and the College of Letters and Sciences (102), with students from the School of Engineering and Technology and the School of Media and Communication also participating. //



## National Recommends More California Teachers for Credentialing for Seventh Straight Year

National University has prepared more candidates for teaching credentials than any other single institution of higher education in California for the seventh consecutive year, according to figures released by the Commission on Teaching Credentialing (CTC).

Between July 1, 2005, and June 30, 2006, 2,699 teachers earned their single-subject, multiple-subject, and special education teaching credentials through National University, according to the ninth annual report on state teacher supply issued by the CTC.

Students earning their teaching credentials at National accounted for 12 percent of the statewide total, outnumbering the second-ranked university by a two-to-one ratio.

Graduates and those obtaining their teaching credentials from National's School of Education are recognized as some of the best educators in California, based upon assessments by the National Blue Ribbon School competition, the California Distinguished School Program, and various teachers-of-the-year competitions.

In the past, National University alumni have earned such honors as National Teacher of the Year (1994); California Teacher of the Year (1994 and 2000); California Principal of the Year (2003); Los Angeles Unified School District Teacher of the Year (2002); and Sacramento County Teacher of the Year (2003). //

## Dr. Dana L. Gibson Begins Presidency

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more so-called "non-traditional" model pioneered and perfected by National University.

"I feel fortunate to be standing here today as we make this transition in leadership," said Dr. Gibson. "But to understand the future, it is important to celebrate the achievements this University has enjoyed over the years, particularly under the leadership of Chancellor Lee."

During Dr. Lee's tenure, National has become California's second largest, private nonprofit university, featuring 22,000 full-time students, more than 110,000 alumni, and an endowment that ranks among the top 200 in the United States. Moreover, National has prepared more teachers than any other single institution in the state for each of the past seven years and continues to be a leader in providing master's degrees to minorities.

"These achievements have given National a dynamic and solid foundation," said Dr. Gibson. "Another critical aspect that brought me to National is what we can achieve in the future. Just as individuals and companies have transition points or crossroads, I believe higher education as an industry – and by extension National University – is at such a point today."

Dr. Gibson listed the findings from a Department of Education report titled "A Test of Leadership: Chartering the Future of U.S. Higher Education" and how five key areas from the report were aligned with National's values and mission. The report stated that higher education needs to be based on:

- A quality system that creates new knowledge, contributes to economic prosperity and global competitiveness, and empowers citizens;
- An education that is accessible to all Americans, throughout their lives;
- Instruction that is affordable to students;
- Providing relevant workplace skills that will help students adapt to a rapidly changing economy;
- And institutions that adapt to technology and globalization and that provide new paradigms, including online instruction and distance learning.

"As you can see, these expectations line up well with National University's core values of quality, affordability, relevance, access, accelerated pace, and community," said Dr. Gibson.

To remain competitive with the globalization of higher education, Dr. Gibson emphasized the importance of maintaining a culture which embraces Strategic Enrollment Management (SEM).

"The four areas of emphasis in a SEM process include program life-cycle planning; marketing and recruiting; retention, and usually, facility capacity, which at National would include the evaluation of onsite and online educational opportunities," said Dr. Gibson. "The President's Commission will be very busy trying to incorporate the SEM process into all aspects of our planning assessment culture."

"As I start my time at National University, I firmly believe that our institution is well positioned as it relates to the future of higher education, but we also know that we can't be complacent... we never have been, and we never will be," added Dr. Gibson. "By building upon Dr. Lee's legacy, I am confident we, through our combined efforts, can oversee the transition of National University to its rightful place in the next level of higher education." //



## Introducing the 2007 President's Professoriate Award Winners

One of the ways a university can be measured is by the quality of its faculty. Judging by the excellence displayed by the 2007 recipients of the President's Professoriate Awards – who were nominated by their colleagues for their outstanding contributions above and beyond their regular work assignments – National University certainly ranks high among its peers.

### The 2007 President's Professoriate Award recipients:

Dr. Clara Amador-Watson, School of Education	Dr. Marilyn Koeller, School of Education
Dr. Carl Boggs, College of Letters and Sciences	Dr. Jan Parker, College of Letters and Sciences
Mr. John Bugado, School of Engineering and Technology	Mr. Don Schwartz, School of Business and Management
Dr. Susan Eldred, School of Education ( <i>not pictured</i> )	Dr. Stuart Schwartz, School of Education
Dr. Connie Fajardo, School of Business and Management	Dr. Brian Simpson, School of Business and Management
Dr. Susan Gilbert, School of Education	Dr. Igor Subbotin, College of Letters and Sciences
Dr. Denise Hexom, School of Education	Dr. Shekar Viswanathan, School of Engineering and Technology
Dr. Harvey Hoyo, School of Education	Mr. E. Alyn Warren II, School of Media and Communication
Mr. James Jaurez, School of Media and Communication	
Ms. Paz Jensen, College of Letters and Sciences	

The recipients of the President's Professoriate Award were honored during a dinner at Chancellor Lee's residence, who said, "These individuals have consistently and repeatedly provided exceptional service to students, their colleagues, and the community. I am grateful for the contributions of all National University faculty."

## National University System Center for Integrative Health

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The Center for Integrative Health evolved from the Institute for Wellness and Peak Performance, which was founded in 2005. During its early existence, the institute launched several initiatives, including *iTHRIVE*, an electronic health and wellness magazine published six times a year and sold through subscriptions. Additionally, in collaboration with the San Diego County Office of Education, the institute created "San Diego 6," a series of television programs airing on ITV Channel 16, produced to appeal to young viewers and introduce them to the benefits and the fun of a healthy lifestyle, good nutrition, and exercise. The institute also produced and disseminated the "Healthy Reader," a series of podcasts targeting children in grades K-3 and concentrating on fitness and nutrition.

In early 2007, the National University System began to explore the creation of an organizational mechanism that would allow it to expand its commitment to health and wellness. Because all of the System's affiliates are involved, to some extent, in the areas of health and wellness education and in the preparation of allied health professionals, the need for a new entity committed to focusing the affiliates' efforts became increasingly more prevalent.

The result was the Center for Integrative Health.

### What is Integrative Medicine?

Integrative medicine is an approach to healthcare that blends conventional medicine with complementary evidence-based treatments and therapies. It is used widely in the United States, yet there are few regionally accredited institutions committed to the initial degree preparation and continuing professional education and training of healthcare professionals and practitioners in this field. This is the knowledge gap that the Center for Integrative Health will fill.

In 1990, Dr. David M. Eisenberg and his colleagues conducted the first survey of the use of integrative treatments and therapies in the United States. When the results were published three years later, the Eisenberg study revealed that one out of every three Americans was using some form of complementary or alternative medicine and that most individuals were not telling their "regular" doctors about their treatments.

In the 20-year period from 1986-2006, integrative medicine was transformed from a "new age" movement virtually outside the mainstream of medicine to an area of sufficient national attention to warrant its own agency, created in 1998, and called the National Center for Complementary and Alternative Medicine (NCCAM).

### Initiatives

The Center for Integrative Health was established with an initial funding goal of \$1 million. It has a commitment to collaboration and is actively seeking partnerships that will advance its mission.

Initial partners include the Scripps Center for Integrative Medicine, the National University School of Health and Human Services, the National University School of Education, the San Diego County Office of Education, and [LearntobeHealthy.org](http://LearntobeHealthy.org).

In 2007- 2008, the Center will achieve its commitment to increasing knowledge about health and wellness through the following initiatives:

- A unique master's degree program offered by the School of Health and Human Services
- A graduate certificate in health coaching
- A certificate in health advocacy
- The Center will provide continuing education courses in complementary and alternative medicine for nurses and other allied health professionals
- The Center and its public school partners will create unique K-3 health related curriculum for free distribution to California schools
- The Center will disseminate wellness and prevention information to various underserved publics

By expanding the offerings of the Institute for Wellness and Peak Performance, and focusing the combined efforts and programs of National University and the affiliates of the National University System, the Center for Integrative Health will be a leader in American health and healthcare education. //

## NATIONAL LEADS CALIFORNIA, NATION IN GRANTING MASTER'S IN EDUCATION TO MINORITIES

Each summer, *Diverse Issues in Higher Education* publishes its annual "Top 100" list of universities and colleges from across the country that provide graduate degrees to minority students, and once again, National University was ranked among the leaders in several key categories.

Based upon data from the U.S. Department of Education, National provided more master's degrees in education to Hispanic Americans than any other college or university in the nation in 2005-2006. Overall, National ranked third in the nation in granting master's degrees to minorities in education during that time frame.

National conferred 703 master's degrees in education to minorities in 2005-2006, and minority students represented 32 percent of National's total master's graduates.

In total, 380 Hispanic Americans, 174 African Americans, 130 Asian Americans, and 19 Native Americans earned their master's degrees in education from National, which ranked first overall in California in granting master's degrees in education to every minority category.

### Nationwide

- 1st in granting master's degrees in education to Hispanic Americans
- 3rd in the nation in granting master's degrees in education to minority students

### California

- 1st in granting master's degrees in education to minority students
- 1st in granting master's degrees in education to African Americans, Hispanic Americans, Asian Americans and Native Americans
- 1st in granting master's degrees in all disciplines combined to African Americans
- 1st in granting master's degrees in all disciplines combined to Hispanic Americans
- 1st in granting master's degrees in all disciplines combined to Native Americans
- 1st in granting master's degrees in psychology to minority students
- 1st in granting master's degrees in psychology to African Americans
- 2nd in granting master's degrees in all disciplines combined to all minority students
- 2nd in granting master's degrees in psychology to Hispanic American students //

For more information on National University's diversity rankings, visit [www.nu.edu](http://www.nu.edu).

# National University Invitational Earns \$100,000 for the Center for Integrative Health



## National University Invitational Team Scores

- 64 Dr. Jerry C. Lee, Kate Grace, Cheryl Kendrick, Dr. Dana Gibson
- 65 Earl Barner, Travis Kiel, Rich Rigney, Marie Cheek
- 68 Mark Satuloff, Mark Dastrup, Debra Schneiger, Mark Moses
- 69 Herb Meistrich, Patrick Calvet, Raja Merhi, Jonathon Chillas
- 69 Jay Stone, Tom Schechter, Doug Barr, Ginny Beneke
- 69 Charles "Mac" Powell, Steve Ballas, Ken Goldberg, John Athan
- 69 Kara Dannenbring, Richard Dannenbring, Eric Stuhlmuller, Rudiger Stuhlmuller
- 70 Jayne Hancock, Elizabeth Estes-Cooper, Alex Benjamin, Dennis Capps
- 71 David Waller, James Wilson, Michael Bard, Dylan Flynn
- 72 Troy Roland, Kevin Casey, Dominick Giovanniello
- 74 Roland Jones, Dan Cunniff, Michael McAnear
- 77 Ramon Corona, John Dooley, Mark Redfern, Bernell Hirning
- 78 Richard Carter, Tom Green, Dave Johnson, George Drops

In August, more than 100 Trustees, faculty, staff, administrators and friends played in, donated to, or volunteered for the inaugural National University Invitational Golf Tournament at the Dunes Course at the world-famous La Quinta Resort and Club.

In all, more than \$100,000 was raised through the tournament for the endowment for newly-formed National University System Center for Integrative Health. The tournament featured 13 teams competing in a scramble, best-ball format, with 10 of the teams finishing with at or

below par. The winning team of Chancellor Lee, President Gibson, and Trustees Kate Grace and Cheryl Kendrick combined to shoot an 8-under par 64.

Because of the overwhelming success of this year's tournament,

plans are under way for the second National University Invitational in 2008, which will most likely be held in the San Diego region around commencement. //

## President's Player Awards Given to Outstanding Employees

Each year, Chancellor Lee recognizes the outstanding contributions made by staff at National University through the President's Player Award program. According to Dr. Lee, "This year's honorees have exhibited extraordinary service to the University, our students, and the community."

### The Recipients of the 2007 President's Player Awards:

Eric Abutin, International Programs Office  
 Calvin Berry, Admissions  
 Sandra Brooke, Admissions, Fresno  
 Allison Carruthers, Financial Aid, Sherman Oaks  
 Martinique Carte, Admissions, Los Angeles  
 Eric Eustaquio, Admissions  
 Teresa Georgopolous, Admissions  
 Jessica Gladney, Credentials, Los Angeles

Anna Grady, Admissions, Redding  
 David Hokstad, Business Operations  
 Kristen Johnson, Academic Services  
 Edgar Jones, Library  
 Ellyn Miller, Credentials, Sacramento  
 Renee Rizzie, Admissions, Costa Mesa  
 Dory Schretzmann, Student Services  
 Michael Shiver, Financial Aid  
 Mark Sotelo, Information Technology  
 Christopher Stahley, Student Services



"I am grateful for the purpose and passion that these individuals have exhibited on behalf of our University," said Chancellor Lee, who hosted these 18 outstanding employees at a dinner at his residence in May. //



## NUVHS Accredited by WASC, CITA

The National University Virtual High School (NUVHS) received important news earlier this year when it was notified that it had been officially accredited by both the Western Association of Schools and Colleges (WASC) and the Commission on International and Trans-Regional Accreditation (CITA).

The WASC accreditation was announced in a letter from Gary Davis, Chair of the Accrediting Commission for Schools, who congratulated NUVHS for the quality of instruction it offers. NUVHS was granted the maximum accreditation term of six years.

CITA is an accrediting authority both in the United States and throughout the world. It is an alliance of the largest American accrediting associations, which are responsible for evaluating and accrediting more than 30,000 schools in 100 countries.

NUVHS has provided online courses to students from over 105 schools in 20 counties throughout California and in 16 states. NUVHS is an affiliate of the National University System. //

## Dr. Alexander R. Shikhman Welcomed as New Trustee

National University welcomed a new Trustee when Alexander R. Shikhman, M.D., Ph.D. agreed to add his expertise and experience to the University's Board. Dr. Shikhman is an Assistant Professor in the Division of Arthritis Research at The Scripps Research Institute.

A member of the Division of Rheumatology, Dr. Shikhman received his M.D. from the Second Moscow Medical Institute in Russia and his Ph.D. in Immunology from the First Moscow Medical Institute. He served his internship and residency in internal medicine at the Oklahoma University Health Sciences Center in Oklahoma City, and completed his clinical fellowship in rheumatology at Scripps Clinic.

Dr. Shikhman is board certified in internal medicine and rheumatology. He is a member of the American College of Rheumatology and American College of Physicians. Dr. Shikhman is actively involved in clinical and basic research. He is a leading author of numerous scientific publications in peer review journals, including *Journal of Immunology*, *Arthritis and Rheumatism*, *New England Journal of Medicine* and *Nature Biology*. //

## Dr. Brenda Shook Receives Jerry C. Lee Faculty Senate Award for Outstanding Achievement

Faculty Senate Chair Dr. Jan Parker presented the Jerry C. Lee Faculty Senate Award for Outstanding Achievement to Dr. Brenda Shook at the 16th Annual University Assembly in September.

On behalf of the faculty senate, Dr. Parker presented the award to Dr. Shook, who is an associate professor at National University's campus in Sacramento in the Department of Psychology. The award was in recognition of Dr. Shook's "excellent service to the University and the College of Letters and Sciences."



Dr. Brenda Shook, recipient of the Jerry C. Lee Faculty Senate Award for Outstanding Achievement

Dr. Shook has been with National University since 2000. Previously, she held positions at the Union Institute, the International Educational Collaborative Foundation, Mount St. Mary's College, and the University of California at Los Angeles. She holds an M.A. in Experimental Psychology/Human Psychophysics and a B.A. in Psychology from California State University, Stanislaus, as well as a Ph.D. in Psychology from Brandeis University.

The Jerry C. Lee Faculty Senate Award was established in 1992 to recognize and reward faculty service. Faculty nominate and vote for the University recipient on an annual basis. The Faculty Senate Award is presented each year at the University Assembly.

Past award recipients include:

- 1990 – Dr. Jerry C. Lee
- 1992 – Dr. Lee Meihls
- 1993 – Dr. John Carta-Falsa
- 1994 – Dr. Alice Flores
- 1995 – Dr. Helene Mandell
- 1996 – Dr. Jerrilyn Sims
- 1997 – Dr. Susan Harris
- 1998 – Dr. Amjad Abdullat
- 1999 – Professor Donald A. Schwartz
- 2000 – Dr. Clifford Russell
- 2001 – Dr. Octavia Davis
- 2002 – Dr. Gary Hoban
- 2003 – Dr. Farhang Mossavar-Rahmani
- 2004 – Dr. Leonid Preiser
- 2005 – Dr. John Nicoll  
 Dr. Jan Parker
- 2006 – Dr. Kenneth Goldberg
- 2007 – Dr. Brenda Shook //

# University Community Honors Dr. Lee's Legacy

The University community gathered to honor Dr. Jerry C. Lee at the annual Board of Trustees Dinner at the Hyatt Regency in La Jolla in July. The evening was a celebration of the remarkable accomplishments National has experienced during Dr. Lee's presidency, which began in 1989 and lasted until July of this year when Dr. Dana L. Gibson was welcomed as the third president in University history.

While Dr. Lee's legacy will remain one of the driving forces of National University – he will continue to serve as Chancellor of the National University System – the Board dinner offered the Trustees and Dr. Lee's colleagues an opportunity to thank him and share in the many fond memories forged during his presidency.

Dr. Lee received gifts and tributes from the Trustees and numerous long-time faculty, friends, administrators and associates, including Mr. Gerald Czarnecki, Ms. Jacqueline Townsend Konstanturos, Dr. Maggie Yadegarpour, Dr. Tom MacCalla, Dr. George Drops, Dr. Jan Parker, Dr. John Bugado, Dr. John Carta-Falsa, Dr. Tom Green, Ms. Ginny Beneke and Ms. Beth Schechter.

Mr. Czarnecki, Chair of the National University Board of Trustees, opened the tribute by saying, "We have an institution that is founded in values, and those values are quality, access,



Dr. Jerry C. Lee and his official portrait.

relevance, accelerated pace, affordability, and community. Those values represent the institution, and I can't tell you how much I respect the commitment of Dr. Lee to his value system. There is no doubt in my mind that value one with Dr. Lee is a sense of integrity. Under whatever circumstances, he believes that doing the right thing, at the right time, for the right reasons, matters. This University has been blessed by his presence and will continue to be blessed by his existence with us."

Dr. Yadegarpour, Associate Vice President, spoke on behalf of her colleagues in regional operations.

"Dr. Lee, you embraced the presidency with courage, conviction and passion. These incredible attributes showed us the right path to

follow," said Dr. Yadegarpour. "The essence of leadership is not giving things, but rather offering one's self and one's spirit. We thank you for your spirit behind every gift you have given us. You created a sense of community by sharing your true self."

Dr. Drops and Dr. Parker represented the faculty in honoring Dr. Lee.

"During his 18 wonderful years as President of National University, he has dramatically increased the quality of our faculty and supported us in all of our work," said Dr. Drops.

"The faculty want to express to you, Dr. Lee, our gratitude and admiration for your leadership and vision over the last 18 years," said Dr. Parker, Chair of the Faculty Senate, while presenting Dr. Lee with a memory

book with personal letters from the faculty. "You brought our institution from a non-traditional school to a major institution which is respected by other universities and the community. We thank you from the bottom of our hearts for all you have done for us, individually and collectively, and hope that your next 18 years are as successful for you as the past 18 have been for us."

The evening was highlighted when Mr. Czarnecki unveiled the official portrait of Dr. Lee.

"It is tradition that portraits of outgoing university presidents are hung in a prominent location when they leave the presidency," said Mr. Czarnecki. "Because Chancellor Lee is not leaving the University, his portrait will first be displayed in the lobby of the University's Academic Headquarters at Torrey Pines. Upon his retirement, the portrait will be moved to the Board room, where portraits of all future National University presidents will also hang."

Upon his retirement as Chancellor of the National University System, a portrait of Dr. Lee will also be on display in the National University Library, which will then be renamed as the Dr. Jerry C. Lee Library.

"I personally cannot imagine any other university president in the country that has the affection of so many people," said Mr. Czarnecki. //

## Dr. Reza Fadaei-Tehrani Receives President's Distinguished Teaching Award

During the San Diego Commencement Ceremony, Chancellor Lee bestowed the 15th Annual President's Distinguished Teaching Award upon Dr. Reza Fadaei-Tehrani, a professor in the Accounting and Finance Department in National University's School of Business and Management.



Dr. Reza Fadaei-Tehrani, President's Distinguished Teaching Award recipient

The Distinguished Teaching Award recognizes University faculty who demonstrate National's commitment to the highest quality of instruction and to highlight full-time faculty members who display excellence in their teaching.

Dr. Fadaei-Tehrani has been with National University since 1989. Previously, he held faculty positions at the Universities of Minnesota and Nebraska, Columbia College and Meridian Junior College. He holds a Ph.D. in Economics from the

University of Nebraska, an MBA from Mississippi State, and a bachelor's degree from the University of Tehran.

"Through the excellence of his teaching, Dr. Fadaei-Tehrani sets a standard of accomplishment for our entire faculty, and re-confirms the University's dedication to teaching as its highest priority," said Chancellor Lee. //

## Regional Operations Sees New Appointments

Three of National University's most dedicated administrators received promotions this year when Dr. Maggie Yadegarpour, Mr. Roland Jones and Mr. Mark Moses were elevated to the positions of Associate Vice President for Regional Operations.

As a result, Dr. Yadegarpour now provides oversight for campuses in Los Angeles, Sherman Oaks, Costa Mesa, Orange, San Bernardino, Ontario, and Camarillo. Mr. Jones oversees Sacramento, Stockton, Fresno, San Jose, Bakersfield, and Redding. Mr. Moses provides leadership for all of the San Diego County campuses.

Dr. Yadegarpour originally joined National in 1984 as a counselor and has spent her entire career with the University working in Orange County and Los Angeles. She holds a Bachelor's degree in Business Management and Marketing from California State University, Dominguez Hills, an MBA in Telecommunications from National, and an Ed.D. in Organizational Leadership from the University of La Verne.

Mr. Jones has been with the University since 1987 and has held a variety of positions throughout Northern California. He earned a Bachelor's degree in Interdisciplinary Studies and a Master's in Management from National University. He is currently pursuing a Psy.D. in Organizational Development from Alliant International University.

Mr. Moses originally joined the University in 1987. During his time with National, he has been an admissions advisor, senior student advisor, and regional director. He also served as Associate Regional Dean for five years. Moses holds a Bachelor's degree in Psychology from the University of Utah, a Master's in Counseling Psychology, and a PPS Credential in School Psychology from National. He is currently working on a Ph.D. in Psychology from North Central University.

National's Stockton campus also gained five years of admissions and student career experience when Mr. John Athan was named Associate Regional Dean. Before joining National, Athan served at Heald College in Stockton. Athan earned a Bachelor's degree in Sociology from Utah State and holds a Master's in Leadership from Saint Mary's College. //

# National, California CCs Renew Transfer Agreement

National University and the California Community Colleges Chancellor's Office have renewed their joint agreement which makes it easier for students at community colleges to transfer to National.

The purpose of the agreement is to encourage students at any of California's 109 community colleges to pursue a bachelor's degree at National.

Students can transfer units earned toward an associate's degree or lower-division general education credits to National and receive credit toward a bachelor's. While the state's public universities have this agreement in place, National is one of only a few private universities engaged in a similar arrangement. //

## Dr. Michael Lacourse Named Dean of the School of Health and Human Services

The National University School of Health and Human Services added experience and leadership when Dr. Michael Lacourse was named Dean in August.

Dr. Lacourse joined National University from California State University, Long Beach, where he served as Associate Dean of the College of Health and Human Services since 2005. Previously, he served as Professor and Chair of the Department of Kinesiology from 2000-2005 and has been a faculty member at CSULB since 1990. Dr. Lacourse has also held positions at Cal Poly, San Luis Obispo, and Indiana University. He holds a B.S. from Springfield College, and an M.S. and Ph.D. from Indiana University, with a double major in Human Performance and Education Inquiry Methodology.

Dr. Lacourse also held a six-year term as Chief of the Neuromotor Rehabilitation Research Laboratory at the Long Beach Veterans Affairs Medical Center and has over 40 peer-reviewed published articles and abstracts. //

## Television Campaign Wins Emmy for Second Consecutive Year

For a second year in a row, National University's television campaign has received an Emmy award from the National Academy of Television Arts & Sciences.



The Emmy was for National's "One University" television commercial, which was produced by Mr. Mark Satuloff of Scratch Media under the direction of the National University System Communications Group and the Chancellor's office.

The commercials ran in wide circulation in major metropolitan markets in California and featured a voiceover by actor Keith David, who has starred

in numerous acclaimed movies, including "Crash" and "Platoon." //



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## ACCOLADES

### Dr. Wali Mondal Named Interim Dean of School of Business and Management

Dr. Wali Mondal, who has been with National University since 2004, accepted a dual appointment as Interim Dean of the School of Business and Management in addition to his responsibilities as Professor in the department of Accounting and Finance.

Dr. Mondal holds a Master of Arts in Economics from Rajshahi University, a Master of Arts in Development Economics from Boston University, and a Ph.D. from Ohio State University. Prior to joining National, he taught at the University of Redlands, Henderson State University, Ohio State and Antioch College. Dr. Mondal has served on several University committees and has published extensively.

### Dr. Kalani Beyer Named Interim Dean of School of Education

Dr. C. Kalani Beyer, who has been with National University since 2006, was named Interim Dean of the School of Education earlier this year.

Dr. Beyer holds several Master's degrees: an M.A. in U.S. History; an M.A. in Education; and an M.S. in Management Organizational Development. In addition, he has also earned several teaching certificates. In 2004, Dr. Beyer was awarded his Ph.D. from the University of

Illinois. As Interim Dean, Dr. Beyer has been leading the school in several new initiatives, primarily new programs and enrollment growth.

### Dr. Judy Menoher Named ASCA Professor of the Year

Dr. Judy Menoher, assistant professor in the School of Education at National University, was selected as the state-wide winner of the Professor of Education of the Year Award by the Association of California School Administrators (ASCA).

Dr. Menoher is the lead faculty for the School of Education at National's Redding campus. She is an assistant professor in the Teacher Education and Special Education departments.

"Dr. Menoher is creative, deeply conscientious, professional, and hard-working," said Dr. Jane M. Duckett, Chair of the Department of Special Education. "She sets the model for our other faculty to follow."

### SPL's Dr. Cynthia Larson-Daugherty receives TWIN Award

Dr. Cynthia Larson-Daugherty, President of Spectrum Pacific Learning Company LLC, was the recipient of a 2007 YWCA Tribute to Women in Industry (TWIN) Award. The honor is bestowed annually by the YWCA upon San Diego

women for outstanding achievement in managerial, executive or professional roles.

Dr. Larson earned her Ed.D. at George Washington University. She has experience in corporate and academic environments including service as Director of Payment Services Training for the 5th District of the Federal Reserve Bank, in Human Resources at Chevy Chase Bank, and as a full-time faculty member in National University's School of Business and Management.

### Drs. Eileen Heveron and Charlene Ashton Appointed Baldrige Examiners

National University's Dr. Eileen Heveron, Vice President, Information Technology, and Dr. Charlene Ashton, Associate Regional Dean, San Jose, have been appointed by William Jeffrey, Director of the National Institute of Standards and Technology (NIST), to the 2007 Board of Examiners for the Malcolm Baldrige National Quality Award.

The award, created by public law in 1987, is the highest level of national recognition for performance excellence that a U.S. organization can receive.

As examiners, Drs. Heveron and Ashton are responsible for reviewing and evaluating applications submitted for the award. //

## Student Concierge Services Unveiled

*Continued from page 1*

The Student Concierge Services Advocates will serve many roles, including as liaisons for students interfacing with any aspect of the University; representatives for students as they navigate the University's processes and programs; and as a central source of quality assurance.

In preparation for the program, Dr. Lee sent key faculty, staff and administrators from the University to a training by Ritz-Carlton which emphasized the hotel's commitment to exceptionally high levels of customer satisfaction and loyalty. The underlying framework for the Student Concierge Services is guided by an in-depth analysis of years of student surveys.

"The Student Concierge Services will profoundly impact how we serve our most important constituency: our students," Dr. Lee said. "It will affect seamless quality and consistency in the services we provide our students through the creation of a centralized call center with personnel responsible for tracking student contacts across the University to ensure that students receive timely, consistent, accurate and friendly service."

The Student Concierge Services met its two most ambitious goals by going to seven days a week in October and 24 hours a day in November. //